The Bioscience Ecosystem of the Future

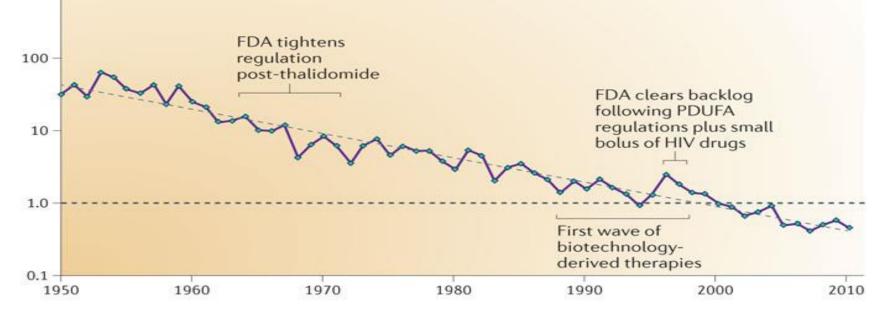
John C. Lechleiter, Ph.D. Chairman, President, and Chief Executive Officer

CED Life Science Conference *March 3, 2015*



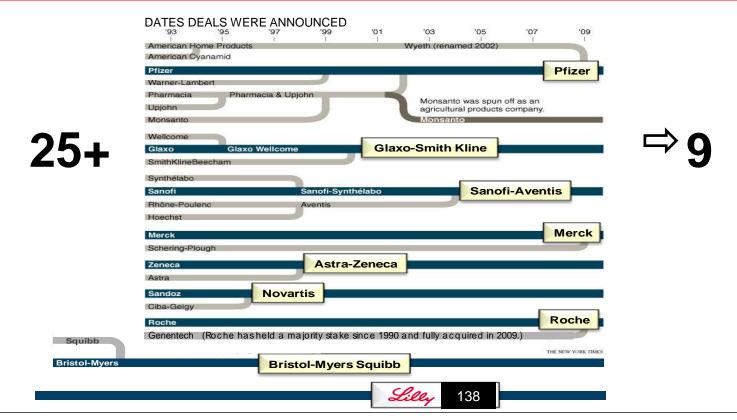
Trend in R&D efficiency





Modeled after: Jack W. Scannell, Alex Blanckley, Helen Boldon & Brian Warrington, "Diagnosing the decline in pharmaceutical R&D efficiency," *Nature Reviews Drug Discovery* 11, 191-200 (March 2012)

Pharmaceutical industry consolidation

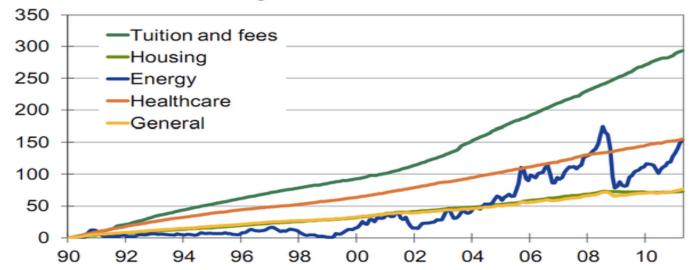


The New York Times. Sources: Credit Suisse; company reports; Bloomberg

Threats to academia business model

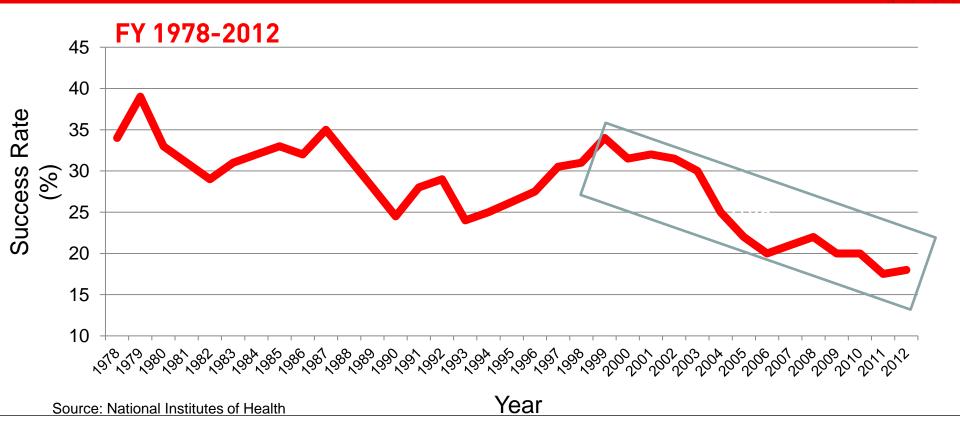
Tuition Vs. Other Price Indices

CPI, cumulative % change since 1990



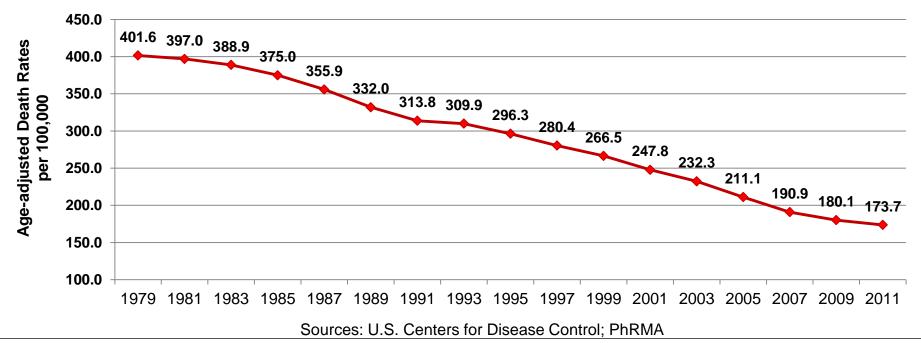
Source: Moody's Analytics, Regional Financial Review, July 2011

Grant application success rates

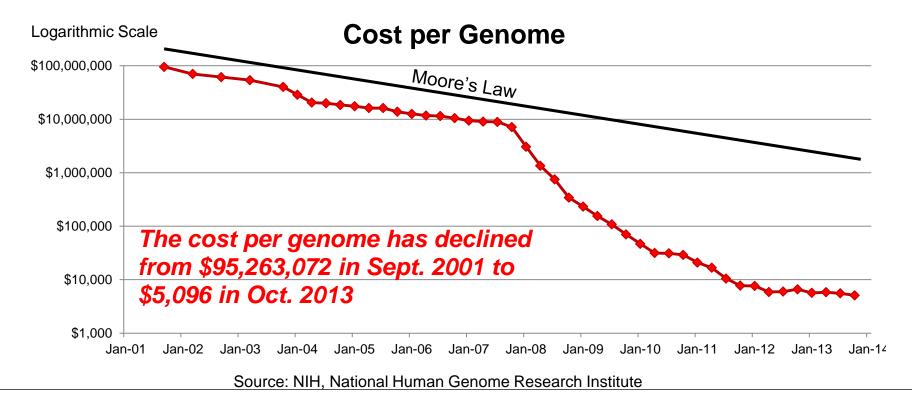


Bioscience contributes to health gains

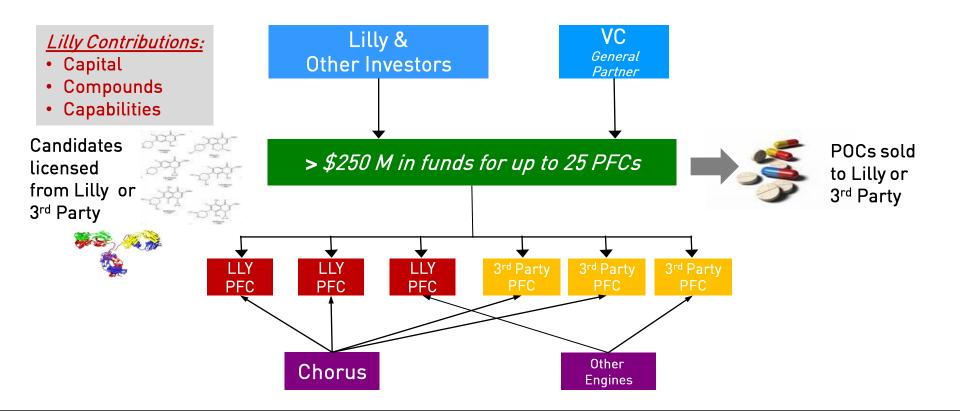
U.S. Death Rates Due to Diseases of the Heart



Science has made dramatic advances



Project-focused companies (PFCs)



New vehicles to access and advance clinical-stage molecules

Model/Company	Therapeutic Area	Investors	Origin of Asset
PFC: Tensha	Oncology	HealthCare Ventures	Academia
PFC: Ixchelsis	Men's Health	TVM	Pharma
PFC: GLWL Research	Diabetes	TVM	Lilly
PFC: Kaneq	Diabetes	TVM	Pharma
PFC: Apofore	Diabetes	HealthCare Ventures	Academia
PFC: FAAH	Pain	TVM	Biotech
PFC: PRCL	Autoimmune	TVM	Biotech
Non-PFC: Edinburgh Molecular Imaging	Oncology	Epidarex	Academia
Non-PFC: Sirakoss	Bone	Epidarex	Medical Device
Non-PFC: Enterprise	Respiratory	Epidarex	Biotech

PFC: Project Focused Company

Lilly Open Innovation Drug Discovery February 2015



openinnovation.lilly.com/dd

Public-private partnerships in Alzheimer's Disease research

ADNI

Alzheimer's Disease Neuroimaging Initiative (ADNI)

• Important role in mapping out the natural history of AD, thus facilitating biomarker assessment



Anti-Amyloid Treatment in Asymptomatic Alzheimer's Disease (A4)

• Prevention clinical trial treating patients with deposited amyloid in the brain but minimal symptoms



The Dominantly Inherited Alzheimer's Network (DIAN)

 Washington University School of Medicine conducting worldwide clinical study of early-onset AD

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